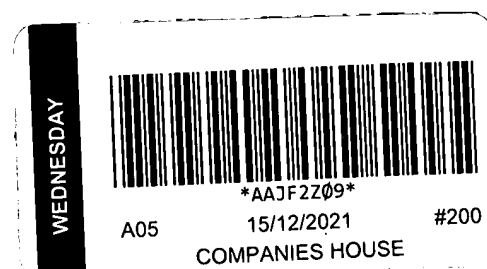


Report of the Trustees and
Unaudited Financial Statements for the Year Ended 31 March 2021
for
Cumbria Youth Alliance

Alan Stubbs
Shaddongate Resource Centre
Carlisle
Cumbria
CA2 5TY



Contents of the Financial Statements
for the Year Ended 31 March 2021

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The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and Aims

The aim of the charity is "to ensure young people in Cumbria can reach their full potential" and to enable this we deliver a range of needs led programmes designed so that young people can make a successful transition into adulthood. We have in place operational plans for all projects and a strategic plan for the organisation and we continue to review this to take account of the emerging needs of children, young people, and families here in Cumbria.

Our aims and objectives are as follows:

The aim of the charity is "to ensure young people in Cumbria can reach their full potential" and so we are working with many partners as the lead voice for youth organisations in Cumbria to enable them and us to deliver a range of needs led programmes designed so that young people can make a successful transition into adulthood. We have in place operational plans for all projects and a strategic plan for the organisation, and we continue to review this to take account of the emerging needs of children, young people and families here in Cumbria.

Our focus is supporting the physical, mental health and wellbeing, attainment, and emotional development of young people across the county ensuring that young people can make a successful transition into adulthood. And, supporting, engaging, and working in partnership with the infrastructure of Youth Organisations throughout Cumbria as the lead voice for them. The portfolio is informed by the needs of young people here in Cumbria and by the staff and volunteers working in the agencies supporting young people in Cumbria. Both Young People and Third Sector Agencies feed into our strategic planning process. There has been an emphasis on working with young people from the more deprived communities in West Cumbria, which we are addressing to develop throughout Cumbria, where our work has the potential to make the greatest impact. Wherever possible we work in partnership with other agencies both statutory and third sector thus avoiding duplication and ensuring best use of physical, financial, and human resources. This enables us to offer value for money for our funders and other supporters.

90% of our portfolio developed over a number of years to becoming direct delivery with young people reaching over 2000 young people per annum. In addition, through our partnership working we reach a further 2500 young people per annum through programmes such as the Friday Night Youth Clubs and Emotional Resilience Collaboration project. This is being addressed and is a critical element of change necessary to align Cumbria Youth Alliance as the lead organisation representing youth organisations throughout Cumbria. Our aim is to dramatically reduce direct delivery with a view that CYA will only deliver where we are the most appropriate organisation to do so, with the quality staff to deliver the best programme, or where there are currently gaps in delivery provision.

We have secured funding from the National Lottery Community Fund, The Transforming West Cumbria Bedrock Awards and await further funding to implement The Theory of Change, to develop the staffing Infrastructure and capacity of the organisation to include scalability throughout Cumbria.

10% of our portfolio was provision of capacity building for organisations working with children, young people, and families and strategic representation of the sector at a range of key strategic tables and providing one to one support, advice, guidance and training to over 280 agencies all working with children young people and families. The aim is to dramatically increase this percentage to ensure we achieve our objectives.

Vision / Mission Statement and Priorities

Vision: Every young person in Cumbria can achieve their full potential

An important prerequisite for stakeholders and fund-raising activities is an organisational mission statement. The Board have endorsed the following statement:

2.2 Mission Statement:

"Working with and for young people to enable them to reach their full potential"

2.3 Strategic priorities

1. Championing social value for young people in Cumbria
2. Building capacity of the young people's sector in Cumbria
3. Young people have the confidence and skills to make successful transition to adulthood
4. Be the strategic voice of young people's services in Cumbria working in partnership with others
5. Young people are active participants in the design, delivery, and evaluation of their services
6. Ensure all partners and CYA when applicable, deliver quality projects with measurable outcomes
7. Have systems and Infrastructures in place to enable, capture, disseminate, advocate, and demonstrate positive impact, to ensure sustainability and development for all partners in order to benefit young people in Cumbria

All business operational activities need to be 'geared' to deliver one or more of the above priorities

We remain committed to the implementation of our Equality and Diversity Policy and Procedures and during the year our policy was reviewed by the trustees.

STRATEGIC REPORT

Achievement and performance

Charitable Activities

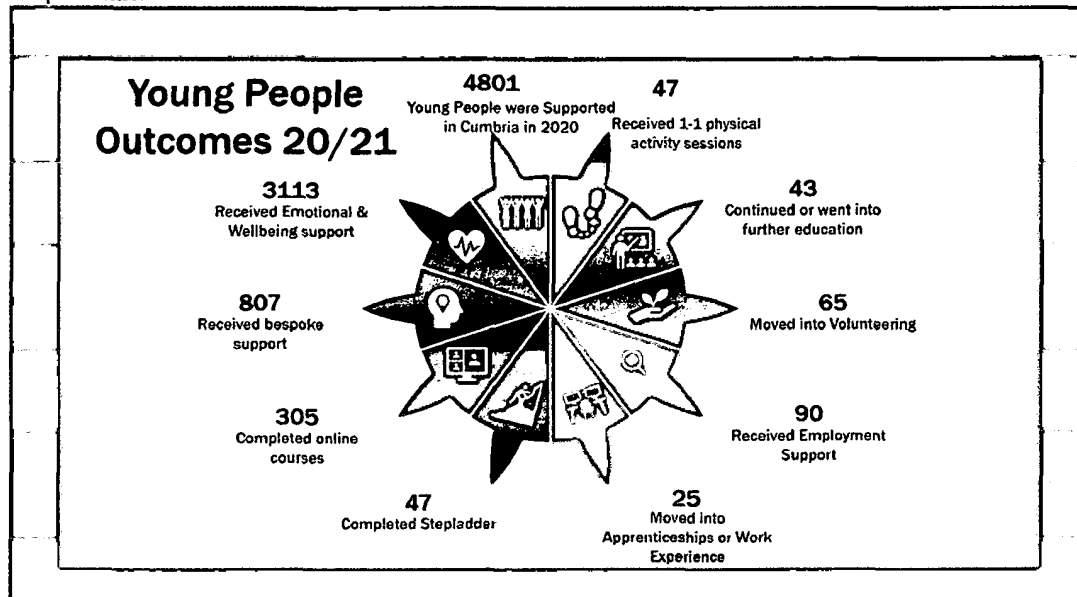
It has been another exciting but challenging year - austerity has widened the gap between young people from the various communities and we have seen a huge rise in young people who present with poor emotional resilience and poor mental health which impacts upon their journey towards adulthood. This has been further exacerbated by the inequalities that have resulted from the Covid 19 pandemic and affected attainment, jobs and resulted in many more young people impacted by food poverty. The gap continues to widen for those who have and those who have not, but we have also seen the emergence of "newly poor" families, newly vulnerable Young People with many ranging issues here in Cumbria.

We continue to slowly grow our income streams and are focusing on infrastructure and drawing in programme lead funding to work with best placed local delivery partners to execute, utilising their specialism whilst connecting with others to ensure there are no duplications or conflicts and the young people are receiving the best possible service. This has however required more time from a strategic perspective to build stronger partnership, align, and be a strong voice for the third sector and youth providers, to dedicate more time to fundraising than in previous years. Despite our increase in turnover, we have managed to maintain our spending levels on organisational costs such as wages and overheads to a similar level to previous years. We have put in place paper based and electronic systems that allow us to monitor and evaluate each of our projects and demonstrate impact to our funders and importantly to show the positive impact to the Young People through distance travelled, with an understanding that we need to consider incorporating delivery organisations data collectively to demonstrate progress and areas for development. Reflecting the need for CYA to represent the third sector and produce impact data to show the huge value the third sector youth organisations of Cumbria can have on the lives of young people.

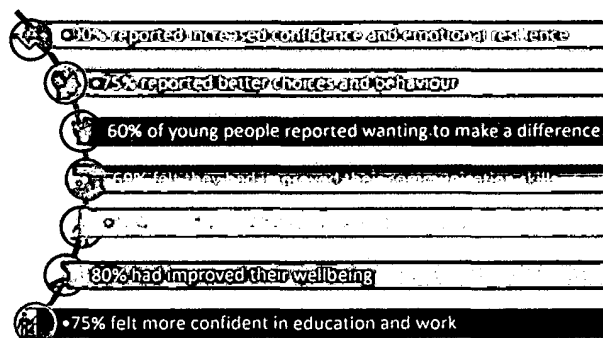
Outcomes Star is embedded with our practice and we can clearly demonstrate the difference our services have upon the lives of the young people we support. There is an increasing need to demonstrate the impact of our work upon individual young people - we believe this has had an impact on our funding making us more attractive to a wider range of funders as we can clearly show what impact our work has upon the lives of the participants. However, due to the continued cost to use Outcome Star for our organisation and member organisations, we are looking at alternatives which will link to our new MIS.

Report of the Trustees
for the Year Ended 31 March 2021

We continue to be very proud of our achievements in 20/21 where we had outstanding results with young people despite the pandemic.



4801 young people were supported in Cumbria in the year 20/21. 3113 of these young people received emotional & wellbeing support in a very difficult time for everyone throughout the Pandemic. 60% of the young people who were unemployed when they joined us went into sustainable work/ further education or volunteering. 98% of our young people deemed at risk of school dropout or exclusion have been retained in education and achieved accredited outcomes. Over 100 young people from disadvantaged backgrounds have taken part in the Duke of Edinburgh Awards. We over- achieved on our Cumbria County Council contract supporting other agencies with over 100% achievement record and retain the contract to deliver support to other agencies working with children, young people, and families. 305 staff members and volunteers in Cumbria who work with Children, Young People & Families also accessed our accredited courses to build capacity in the Cumbrian workforce.



Cumbria Youth Alliance
Report of the Trustees
for the Year Ended 31 March 2021

Partnership working continues to be a cornerstone of our way of working and we hope to build on this going forward. Here are just some of the current partnerships:

Groundwork Trust through the Choices programme for West Cumbria.

We continue to support and host the Cumbria Children and Young Peoples Voluntary Sector Reference Group and we Co-chair this group which feeds into the Children's Trust Board and the Third Sector Network Executive.

Working with 7 youth work groups to provide Friday night activities across Allerdale

Cumbria County Council for the delivery of infrastructure support across Cumbria

Share Foundation to enable young people within the care system to earn and learn Duke of Edinburgh. North West Office to continue to be an operating authority for the award here in Cumbria

Cumbria County Council, Cumbria North Clinical Commissioners, Active Cumbria and 22 partners to address young people's emotional resilience

Youth Futures Foundation working with our most vulnerable young people and providing them with support to gain employment and independence through life skills and qualifications.

Our funders in 20/21 without whom this would not be possible

- * Cumbria CVS
- * Big Lottery Fund
- * Francis Scott Trust
- * Baily Thomas
- * Four Acre Trust
- * Duke of Edinburgh Participation
- * Cooperative community investment
- * WEA
- * Cumbria Community Foundation
- * Frieda Scott
- * Sir John Fisher
- * Department of Education
- * Rank Foundation
- * Trustees of Margaret Dobson
- * Cumbria County Council
- * Workington Town Council
- * Police and Crime Commissioner
- * Children In Need
- * The Coalfields Regeneration Trust
- * Cumbria Education Trust
- * Groundwork North East
- * Douglas Arter Foundation
- * Sellafield
- * The D'OYLY CARTE
- * Street games- Chance to Shine
- * Eric Wright Charitable Trust
- * Garfield Weston
- * Allan and Nesta Ferguson
- * Souter trust
- * The Solway Firth Partnership
- * High Sherriff of Cumbria
- * The Slater Trust
- * Lloyds Foundation
- * E C Graham
- * Foresters CLT
- * CFM Radio

Report of the Trustees
for the Year Ended 31 March 2021

- * Community Lottery
- * Youth Futures Foundation

As we move into 21/22, we continue to look at the best way of income generation to ensure sustainability for the services and for the organisation.

- * A big thank you to members of the public who donated equipment for outdoor activities for young people

Financial review

Reserves Policy

Our reserve policy as of 31st March 2021 is £45,000 which is a figure set by the Trustees at our February 2020 board meeting to reflect our requirements and liabilities internally and externally, this was reviewed by the board in 2021 and is to remain the same.

Future plans

Despite austerity and the extremely difficult external funding environment our income has remained similar to the previous financial year at £750,226 from the previous year £755,774. Our hope is to sustain the organisation

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Recruitment and appointment of new trustees

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Recruitment and appointment of new trustees

We held our AGM on Tuesday the 30th March 2021 and unanimously re-elected our chair Mr Mark Hurley and elected Mrs Yvonne Lambert was appointed as Vice Chair. All other trustees including those due to stand down by rotation were re-elected to the Board to serve until our next AGM. There were still some vacancies and the membership unanimously delegated the role of co-option of new trustees to the existing board to fill well identified skills shortages.

We end the year with adequate unrestricted and restricted resources to go forward into 21/22. We end the year with more unrestricted resources than required by our reserves policy and this will help us rise to the challenges post Covid 19.

Organisational Structure

Our Chief Officer has the delegated power to make day to day decisions on behalf of the organisation and communicates these decisions in the form of weekly meetings with the Chair of Trustees, regular meetings with Trustees and reports to the Trustees at Board Meetings. New work is informed by the needs of the young people and the wider third sector and information is gathered throughout the life of a project as part of our continuous improvement programmes. We pride ourselves on delivering quality programmes that meet the needs of the young people and meet the expectations of our funders and supporters. Each project has its own project manager who takes day to day responsibility for their projects and each staff member receives monthly supervision from their respective Line Manager and annual appraisals. Each project manager completes timely reports as required and these are reviewed and reported to the Board of Trustees highlighting both outstanding performance and also areas of poor performance and noncompliance. Action plans are then devised in conjunction with the Chief Officer to address any outstanding issues. All funding applications are signed off by the Chief Officer prior to submission and a database of applications undertaken is maintained and shared with the trustees at every board meeting. All staff with direct delivery to young people have been trained and have implemented the Outcomes Star assessment within their programmes.

In future we are looking to move away from the current model of 90% delivery and 10% strategic. Cumbria Youth Alliance was set up in 1997 to be the lead agency for organisations working with young people in Cumbria. The purpose was to bring agencies together to jointly plan and deliver high quality services across Cumbria and ensure youth work has a strong voice. Our aim is to become at least 60% strategic and 40% delivery over the next 5yrs. To support and recognise the need to strengthen this Infrastructure, provide a pathway for a professional Youth Work profession, to ensure scalability throughout the whole of Cumbria and most certainly by working together, provide the most vulnerable and disadvantaged young people of Cumbria with the high-quality services and resources they need to enable them to reach their full potential.

The platforms are already emerging through the Youth Futures Foundation funding within excess of £180,000 until May 2022, with its systems approach and a Management Information System which we would like to develop to include all our projects, in order to clearly demonstrate impact and promote Nationally the essential role of youth sector organisations. Alongside this is our recent National Lottery Community Fund award of £375,000 over 5yrs to restructure, support and improve collaboration and connectivity with all organisations throughout Cumbria working with young people, and so improve the Infrastructure which will be vital in the years ahead, with increased numbers of vulnerable young people with new and emerging complexities. We know there are gaps in provision. We do need to engage with long term partners and sustainable sources of funding, but we want to do that in collaboration and most certainly not in conflict with the many essential local and countywide specialist organisations who also provide essential services to the young people of Cumbria.

GDPR: staff training and systems change have occurred to allow us to comply with the new GDPR requirements on how we store and share our information and one trustee has taken a lead on supporting the organisation to implement these changes.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Induction and training of new trustees

Trustees are inducted into the work of Cumbria Youth Alliance as soon as possible after their recruitment and we have further developed our Trustee handbook and induction programme to take account of the changing economic climate and the new skills required to oversee the management of the organisation and ensure we meet the expectations of our various funders and partner organisations.

All trustees undertake a full DBS check prior to beginning work with us. Subgroups/action teams can be set up if or when other issues arise that require intervention such as recruitment or redundancy etc. During the year we have had a number of training and planning sessions for the trustees and staff to ensure we remain sustainable and fit for purpose. Different staff members are also invited to board meetings to bring Trustees up to date with their projects and progress towards the achievement of both qualitative and quantitative outcomes. This ensures positive communication between the staff and the trustee board enables the Trustees to increase their knowledge about our day-to-day activities.

Each trustee in addition to receiving the Trustee Handbook is given up to date documents relating to Good Governance financial management as issued by NCVO and the Charity Commission. In addition to supporting our own Trustee Board we also support a number of smaller organisations on governance improvement and compliance. The Board continues to recognise the links between Good Governance and good organisational performance and increased sustainability. They remain committed to achieving Good Governance standards as laid down by the Charities Commission and the National Council for Voluntary Organisations.

We have continued to work to the Platinum Standard laid out in Simple Quality Protects and work to section 11 requirements of the local safeguarding board for Cumbria

Risk Management

We end the year with more unrestricted resources than required by our reserves policy and this will help us rise to the challenges post Covid 19.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
03819033 (England and Wales)

Registered Charity number
1079508

Registered office
TOWN HALL COMMUNITY HUB
OXFORD STREET
WORKINGTON
Cumbria
CA14 2RS

Trustees

M R W Hurley
Ms K A Laidlaw
S Robinson
Ms Y Lambert
Mr John Cooper
Mrs Josephine McGlasson
Miss Tara Moore
Mr Mark Libby

Consultant Chair, re-elected 30.03.2021
Lecturer
Consultant Statutory Sector
Retired
Retired
Teacher
Learning & Development; Professional Mentor
Chartered Investment Manager

Company Secretary
Mrs Rebecca Jane Wolstenholme

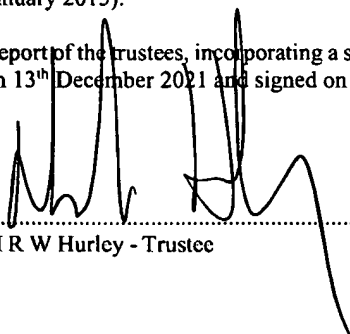
REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner
Cumbria CVS
Shaddongate Resource Centre
Carlisle
Cumbria
CA2 5TY

The trustees who are directors for the purpose of law who served during the period and up to the date of this report are set out in the report. Members of the charitable company guarantee to contribute an amount not exceeding £10.00 to the assets of the charitable company in the event of this company winding up.

The report has been prepared in accordance with the Statement of Recommended Practice and Reporting by Charities in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015).

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 13th December 2021 and signed on the board's behalf by:



.....

M R W Hurley - Trustee

Independent Examiner's Report to the Trustees of
Cumbria Youth Alliance

Independent examiner's report to the trustees of Cumbria Youth Alliance ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2021.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Chartered Institute of Management Accountants which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Alan Stubbs FCMA
Chartered Institute of Management Accountants
Cumbria CVS
Shaddongate Resource Centre
Carlisle
Cumbria
CA2 5TY

Date:

Cumbria Youth Alliance

Statement of Financial Activities
for the Year Ended 31 March 2021

	Notes	Unrestricted funds £	Restricted funds £	31.3.21 Total funds £	31.3.20 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	72,223	-	72,223	74,178
Charitable activities	5				
Activities		13,750	634,354	648,104	660,191
Other trading activities	3	185	29,589	29,774	20,683
Investment income	4	125	-	125	722
Total		<u>86,283</u>	<u>663,943</u>	<u>750,226</u>	<u>755,774</u>
EXPENDITURE ON					
Charitable activities	6				
Activities		82,531	632,521	715,052	621,732
NET INCOME		<u>3,752</u>	<u>31,422</u>	<u>35,174</u>	<u>134,042</u>
Transfers between funds	15	(4,277)	4,277	-	-
Net movement in funds		<u>(525)</u>	<u>35,699</u>	<u>35,174</u>	<u>134,042</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		106,756	402,653	509,409	375,367
TOTAL FUNDS CARRIED FORWARD		<u><u>106,231</u></u>	<u><u>438,352</u></u>	<u><u>544,583</u></u>	<u><u>509,409</u></u>

The notes form part of these financial statements

Cumbria Youth Alliance

Balance Sheet

31 March 2021

	Notes	Unrestricted funds £	Restricted funds £	31.3.21 Total funds £	31.3.20 Total funds £
FIXED ASSETS					
Tangible assets	12	-	-	-	-
CURRENT ASSETS					
Debtors	13	39,951	-	39,951	52,814
Cash at bank and in hand		74,092	439,845	513,937	462,923
		<u>114,043</u>	<u>439,845</u>	<u>553,888</u>	<u>515,737</u>
CREDITORS					
Amounts falling due within one year	14	(7,812)	(1,493)	(9,305)	(6,328)
NET CURRENT ASSETS		<u>106,231</u>	<u>438,352</u>	<u>544,583</u>	<u>509,409</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>106,231</u>	<u>438,352</u>	<u>544,583</u>	<u>509,409</u>
NET ASSETS		<u>106,231</u>	<u>438,352</u>	<u>544,583</u>	<u>509,409</u>
FUNDS	15				
Unrestricted funds				106,231	106,756
Restricted funds				<u>438,352</u>	<u>402,653</u>
TOTAL FUNDS				<u>544,583</u>	<u>509,409</u>

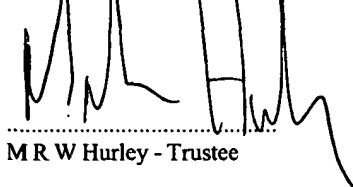
The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 13th December 2021 and were signed on its behalf by:



M R W Hurley - Trustee

The notes form part of these financial statements

Cumbria Youth Alliance

Balance Sheet - continued
31 March 2021


.....
Y Lambert - Trustee

The notes form part of these financial statements

Cumbria Youth Alliance

Cash Flow Statement
for the Year Ended 31 March 2021

	Notes	31.3.21 £	31.3.20 £
Cash flows from operating activities			
Cash generated from operations	1	51,555	96,791
Tax paid		(666)	-
Net cash provided by operating activities		<u>50,889</u>	<u>96,791</u>
Cash flows from investing activities			
Interest received		125	722
Net cash provided by investing activities		<u>125</u>	<u>722</u>
Change in cash and cash equivalents in the reporting period		<u>51,014</u>	<u>97,513</u>
Cash and cash equivalents at the beginning of the reporting period		<u>462,923</u>	<u>365,410</u>
Cash and cash equivalents at the end of the reporting period		<u><u>513,937</u></u>	<u><u>462,923</u></u>

The notes form part of these financial statements

Notes to the Cash Flow Statement
for the Year Ended 31 March 2021

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.3.21	31.3.20
	£	£
Net income for the reporting period (as per the Statement of Financial Activities)	35,174	134,042
Adjustments for:		
Depreciation charges	-	187
Interest received	(125)	(722)
Decrease/(increase) in debtors	13,529	(35,636)
Increase/(decrease) in creditors	2,977	(1,080)
Net cash provided by operations	<u>51,555</u>	<u>96,791</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.20	Cash flow	At 31.3.21
	£	£	£
Net cash			
Cash at bank and in hand	<u>462,923</u>	<u>51,014</u>	<u>513,937</u>
	<u>462,923</u>	<u>51,014</u>	<u>513,937</u>
Total	<u>462,923</u>	<u>51,014</u>	<u>513,937</u>

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures and fittings	- 20% on reducing balance
Computer equipment	- 50% on cost and 20% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

2. DONATIONS AND LEGACIES

	31.3.21	31.3.20
	£	£
Donations	1,527	3,607
Grants	70,696	70,571
	<u>72,223</u>	<u>74,178</u>

Grants received, included in the above, are as follows:

	31.3.21	31.3.20
	£	£
Cumbria County Council Infrastructure	<u>70,696</u>	<u>70,571</u>

3. OTHER TRADING ACTIVITIES

	31.3.21	31.3.20
	£	£
Earned Income	11,905	20,683
Furlough Scheme Income	17,869	-
	<u>29,774</u>	<u>20,683</u>

4. INVESTMENT INCOME

	31.3.21	31.3.20
	£	£
Deposit account interest	<u>125</u>	<u>722</u>

5. INCOME FROM CHARITABLE ACTIVITIES

	31.3.21	31.3.20
	£	£
Grants	<u>648,104</u>	<u>660,191</u>

Grants received, included in the above, are as follows:

	31.3.21	31.3.20
	£	£
Cumbria CVS	5,000	5,000
Big Lottery Fund and Young Leaders Lottery	175,000	229,500
Francis Scott Trust	21,000	7,000
Baily Thomas	-	5,000
Four Acre Trust	-	35,000
Duke of Edinburgh Participation	2,597	-
Other	-	72,317
Cooperative community investment	501	-
WEA	7,845	-
Cumbria Community Foundation	54,374	28,845
Frieda Scott	-	2,000
Sir John Fisher	-	5,000
Department of Education	-	18,450
Rank Foundation	18,666	10,277
Trustees of Margaret Dobson	-	4,000
Carried forward	<u>284,983</u>	<u>422,389</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

5. INCOME FROM CHARITABLE ACTIVITIES - continued

	31.3.21	31.3.20
	£	£
Brought forward	284,983	422,389
Cumbria County Council	72,182	55,000
Workington Town Council	-	2,500
Police and Crime Commissioner	3,150	-
BBC Children In Need	22,500	20,000
The Coalfields Regeneration Trust	19,102	8,761
Cumbria Education Trust	-	5,000
Groundwork North East	50,112	69,552
Douglas Arter Foundation	-	500
Sellafield	20,000	20,000
The DOYLY CARTE	3,000	-
Streetgames Chance to Shine	-	4,400
Eric Wright Charitable Trust	-	2,850
Garfield Weston	-	25,000
Allan and Nesta Ferguson	-	10,000
Souter trust	-	1,000
The Solway Firth Partnership	-	13,239
High Sherriff of Cumbria	750	-
The Slater Trust	250	-
Lloyds Foundation	20,000	-
E C Graham. Forsters CLT	2,500	-
CFM Radio	1,750	-
Community Lottery	96,000	-
Youth Futures Foundation	51,825	-
	<u>648,104</u>	<u>660,191</u>

6. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 7)	Totals
	£	£	£
Activities	<u>710,369</u>	<u>4,683</u>	<u>715,052</u>

7. SUPPORT COSTS

	Compliance costs
	£
Activities	<u>4,683</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

8. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.21	31.3.20
	£	£
Depreciation - owned assets	-	187
	<u> </u>	<u> </u>

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2021 nor for the year ended 31 March 2020.

Trustees' expenses

	31.3.21	31.3.20
	£	£
Trustees' expenses	117	669
	<u> </u>	<u> </u>

10. STAFF COSTS

	31.3.21	31.3.20
	£	£
Wages and salaries	311,627	315,825
Social security costs	25,529	20,311
Other pension costs	10,512	9,781
	<u> </u>	<u> </u>
	<u>347,668</u>	<u>345,917</u>

The average monthly number of employees during the year was as follows:

	31.3.21	31.3.20
Chief Officer	-	1
Administration	-	2
Project Managers and Support	-	11
	<u> </u>	<u> </u>
	<u>-</u>	<u>14</u>

No employees received emoluments in excess of £60,000.

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	73,328	850	74,178
Charitable activities			
Activities	27,850	632,341	660,191
Other trading activities	6,412	14,271	20,683
Investment income	722	-	722
	<u> </u>	<u> </u>	<u> </u>
Total	108,312	647,462	755,774

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted funds £	Restricted funds £	Total funds £
EXPENDITURE ON			
Charitable activities			
Activities	80,399	541,333	621,732
NET INCOME	27,913	106,129	134,042
Transfers between funds	3,600	(3,600)	-
Net movement in funds	31,513	102,529	134,042
RECONCILIATION OF FUNDS			
Total funds brought forward	75,243	300,124	375,367
TOTAL FUNDS CARRIED FORWARD	106,756	402,653	509,409

12. TANGIBLE FIXED ASSETS

	Fixtures and fittings £	Computer equipment £	Totals £
COST			
At 1 April 2020 and 31 March 2021	19,707	1,291	20,998
DEPRECIATION			
At 1 April 2020 and 31 March 2021	19,707	1,291	20,998
NET BOOK VALUE			
At 31 March 2021	-	-	-
At 31 March 2020	-	-	-

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.21 £	31.3.20 £
Other debtors	35,995	44,314
Tax	666	-
Prepayments and accrued income	3,290	8,200
Prepayments	-	300
	39,951	52,814

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.21	31.3.20
	£	£
Trade creditors	483	2,078
Other creditors	5,636	-
Accrued expenses	3,186	4,250
	<u>9,305</u>	<u>6,328</u>

15. MOVEMENT IN FUNDS

	At 1.4.20	Net movement in funds	Transfers between funds	At 31.3.21
	£	£	£	£
Unrestricted funds				
General fund	46,756	10,191	(4,277)	52,670
Designated Restructure Fund	60,000	(6,439)	-	53,561
	<u>106,756</u>	<u>3,752</u>	<u>(4,277)</u>	<u>106,231</u>
Restricted funds				
Disabilities Volunteering	1,912	(2,023)	5,196	5,085
VSRG	8,833	1,138	-	9,971
First Steps	47,064	235	(26,059)	21,240
Duke of Edinburgh	13,993	(5,429)	(8,564)	-
NMP	38,837	(1,800)	-	37,037
Cumbria Parent Carers Forum	38,072	(2,389)	-	35,683
Coalfields Regeneration Trust	222	1,720	-	1,942
BBO Choices West Cumbria	3,288	(13,428)	-	(10,140)
BBO Carlisle & Eden	350	(350)	-	-
Allerdale Work Bursary	17,365	(5,732)	(1,305)	10,328
Big Lottery Emotional Resilience	50,895	8,074	(21,420)	37,549
Francis Scott Leaving Care	23,530	18,722	4,300	46,552
Copeland Bursary Fund	695	(570)	(125)	-
Leadership Initiative	116,377	(43,334)	5,979	79,022
Carlisle & Eden Dreamscheme	4,617	(3,273)	6,000	7,344
Streetgames Chance To Shine	3,154	(3,154)	-	-
Time To Shine	6,179	(4,647)	-	1,532
Dreamscheme South Lakeland	6,900	(4,526)	3,000	5,374
Well West	(2,585)	-	2,585	-
Sporting Buddies	9,716	(10,621)	905	-
Robinrigg	13,239	(7,198)	-	6,041
West Coast Dreamscheme	-	(3,499)	10,420	6,921
Summer Activities Program	-	4,305	(4,305)	-
Cash For Kids	-	35	(35)	-
Every Mind Matters (Carlisle Eden & South Lakes)	-	10,153	(9,000)	1,153
Sporting Buddies 2	-	4,554	11,400	15,954
Pre-Employment Project for West Cumbria	-	10,922	-	10,922
Gaming Addiction Funding	-	9,596	-	9,596
New Coalfields Capital Fund	-	(5)	5	-
Youth Futures Foundation	-	45,881	25,300	71,181
Positive Role Models	-	17,832	-	17,832
Time to Shine 2	-	10,233	-	10,233
	<u>402,653</u>	<u>31,422</u>	<u>4,277</u>	<u>438,352</u>
TOTAL FUNDS	<u>509,409</u>	<u>35,174</u>	<u>-</u>	<u>544,583</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

15. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	86,283	(76,092)	10,191
Designated Restructure Fund	-	(6,439)	(6,439)
	86,283	(82,531)	3,752
Restricted funds			
Disabilities Volunteering	3,000	(5,023)	(2,023)
VSRG	5,000	(3,862)	1,138
First Steps	22,500	(22,265)	235
Duke of Edinburgh	9,595	(15,024)	(5,429)
NMP	45,000	(46,800)	(1,800)
Cumbria Parent Carers Forum	(2,338)	(51)	(2,389)
Coalfields Regeneration Trust	9,102	(7,382)	1,720
BBO Choices West Cumbria	50,112	(63,540)	(13,428)
BBO Carlisle & Eden	7,845	(8,195)	(350)
Allerdale Work Bursary	-	(5,732)	(5,732)
Big Lottery Emotional Resilience	190,000	(181,926)	8,074
Francis Scott Leaving Care	51,810	(33,088)	18,722
Copeland Bursary Fund	-	(570)	(570)
Leadership Initiative	26,432	(69,766)	(43,334)
Carlisle & Eden Dreamscheme	2,500	(5,773)	(3,273)
Streetgames Chance To Shine	-	(3,154)	(3,154)
Time To Shine	6,852	(11,499)	(4,647)
Dreamscheme South Lakeland	-	(4,526)	(4,526)
Sporting Buddies	-	(10,621)	(10,621)
Robinrigg	-	(7,198)	(7,198)
West Coast Dreamscheme	5,250	(8,749)	(3,499)
Summer Activities Program	6,320	(2,015)	4,305
Cash For Kids	1,750	(1,715)	35
Every Mind Matters (Carlisle Eden & South Lakes)	96,000	(85,847)	10,153
Sporting Buddies 2	6,874	(2,320)	4,554
Pre-Employment Project for West Cumbria	12,000	(1,078)	10,922
Gaming Addiction Funding	14,700	(5,104)	9,596
New Coalfields Capital Fund	10,000	(10,005)	(5)
Youth Futures Foundation	51,825	(5,944)	45,881
Positive Role Models	20,000	(2,168)	17,832
Time to Shine 2	11,814	(1,581)	10,233
	663,943	(632,521)	31,422
TOTAL FUNDS	750,226	(715,052)	35,174

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

15. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.20 £
Unrestricted funds				
General fund	75,383	2,913	(31,540)	46,756
Web Project	(140)	-	140	-
Designated Restructure Fund	-	25,000	35,000	60,000
	75,243	27,913	3,600	106,756
Restricted funds				
Disabilities Volunteering	(46)	1,958	-	1,912
VSRG	7,528	1,305	-	8,833
First Steps	46,179	885	-	47,064
Duke of Edinburgh	11,081	2,912	-	13,993
NMP	29,340	9,497	-	38,837
Cumbria Parent Carers Forum	37,011	1,061	-	38,072
Allerdale Dreamscheme	158	(158)	-	-
Coalfields Regeneration Trust	-	222	-	222
BBO Choices West Cumbria	2,292	996	-	3,288
BBO Carlisle & Eden	6,896	(6,546)	-	350
Share Foundation TP	4,325	-	(4,325)	-
Allerdale Work Bursary	23,540	(6,175)	-	17,365
Big Lottery Emotional Resilience	44,284	2,711	3,900	50,895
Francis Scott Leaving Care	32,193	(12,988)	4,325	23,530
Copeland Bursary Fund	2,195	(1,500)	-	695
Leadership Initiative	40,870	83,007	(7,500)	116,377
Carlisle & Eden Dreamscheme	10,763	(6,146)	-	4,617
Streetgames Chance To Shine	1,515	1,639	-	3,154
Time To Shine	-	6,179	-	6,179
Dreamscheme South Lakeland	-	6,900	-	6,900
Well West	-	(2,585)	-	(2,585)
Sporting Buddies	-	9,716	-	9,716
Robinrigg	-	13,239	-	13,239
	300,124	106,129	(3,600)	402,653
TOTAL FUNDS	375,367	134,042	-	509,409

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

15. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	83,312	(80,399)	2,913
Designated Restructure Fund	25,000	-	25,000
	108,312	(80,399)	27,913
Restricted funds			
Disabilities Volunteering	9,500	(7,542)	1,958
VSRG	5,000	(3,695)	1,305
First Steps	30,000	(29,115)	885
Duke of Edinburgh	23,581	(20,669)	2,912
NMP	62,845	(53,348)	9,497
Cumbria Parent Carers Forum	28,450	(27,389)	1,061
Allerdale Dreamscheme	-	(158)	(158)
Coalfields Regeneration Trust	8,761	(8,539)	222
BBO Choices West Cumbria	70,552	(69,556)	996
BBO Carlisle & Eden	-	(6,546)	(6,546)
Allerdale Work Bursary	-	(6,175)	(6,175)
Big Lottery Emotional Resilience	184,500	(181,789)	2,711
Francis Scott Leaving Care	23,780	(36,768)	(12,988)
Copeland Bursary Fund	-	(1,500)	(1,500)
Leadership Initiative	145,761	(62,754)	83,007
Carlisle & Eden Dreamscheme	10,100	(16,246)	(6,146)
Streetgames Chance To Shine	4,400	(2,761)	1,639
Time To Shine	10,277	(4,098)	6,179
Dreamscheme South Lakeland	7,000	(100)	6,900
Well West	-	(2,585)	(2,585)
Sporting Buddies	9,716	-	9,716
Robinrigg	13,239	-	13,239
	647,462	(541,333)	106,129
TOTAL FUNDS			
	755,774	(621,732)	134,042

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

15. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.21 £
Unrestricted funds				
General fund	75,383	13,104	(35,817)	52,670
Web Project	(140)	-	140	-
Designated Restructure Fund	-	18,561	35,000	53,561
	<u>75,243</u>	<u>31,665</u>	<u>(677)</u>	<u>106,231</u>
Restricted funds				
Disabilities Volunteering	(46)	(65)	5,196	5,085
VSRG	7,528	2,443	-	9,971
First Steps	46,179	1,120	(26,059)	21,240
Duke of Edinburgh	11,081	(2,517)	(8,564)	-
NMP	29,340	7,697	-	37,037
Cumbria Parent Carers Forum	37,011	(1,328)	-	35,683
Allerdale Dreamscheme	158	(158)	-	-
Coalfields Regeneration Trust	-	1,942	-	1,942
BBO Choices West Cumbria	2,292	(12,432)	-	(10,140)
BBO Carlisle & Eden	6,896	(6,896)	-	-
Share Foundation TP	4,325	-	(4,325)	-
Allerdale Work Bursary	23,540	(11,907)	(1,305)	10,328
Big Lottery Emotional Resilience	44,284	10,785	(17,520)	37,549
Francis Scott Leaving Care	32,193	5,734	8,625	46,552
Copeland Bursary Fund	2,195	(2,070)	(125)	-
Leadership Initiative	40,870	39,673	(1,521)	79,022
Carlisle & Eden Dreamscheme	10,763	(9,419)	6,000	7,344
Streetgames Chance To Shine	1,515	(1,515)	-	-
Time To Shine	-	1,532	-	1,532
Dreamscheme South Lakeland	-	2,374	3,000	5,374
Well West	-	(2,585)	2,585	-
Sporting Buddies	-	(905)	905	-
Robinrigg	-	6,041	-	6,041
West Coast Dreamscheme	-	(3,499)	10,420	6,921
Summer Activities Program	-	4,305	(4,305)	-
Cash For Kids	-	35	(35)	-
Every Mind Matters (Carlisle Eden & South Lakes)	-	10,153	(9,000)	1,153
Sporting Buddies 2	-	4,554	11,400	15,954
Pre-Employment Project for West Cumbria	-	10,922	-	10,922
Gaming Addiction Funding	-	9,596	-	9,596
New Coalfields Capital Fund	-	(5)	5	-
Youth Futures Foundation	-	45,881	25,300	71,181
Positive Role Models	-	17,832	-	17,832
Time to Shine 2	-	10,233	-	10,233
	<u>300,124</u>	<u>137,551</u>	<u>677</u>	<u>438,352</u>
TOTAL FUNDS	<u>375,367</u>	<u>169,216</u>	<u>-</u>	<u>544,583</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

15. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	169,595	(156,491)	13,104
Designated Restructure Fund	25,000	(6,439)	18,561
	<u>194,595</u>	<u>(162,930)</u>	<u>31,665</u>
Restricted funds			
Disabilities Volunteering	12,500	(12,565)	(65)
VSRG	10,000	(7,557)	2,443
First Steps	52,500	(51,380)	1,120
Duke of Edinburgh	33,176	(35,693)	(2,517)
NMP	107,845	(100,148)	7,697
Cumbria Parent Carers Forum	26,112	(27,440)	(1,328)
Allerdale Dreamscheme	-	(158)	(158)
Coalfields Regeneration Trust	17,863	(15,921)	1,942
BBO Choices West Cumbria	120,664	(133,096)	(12,432)
BBO Carlisle & Eden	7,845	(14,741)	(6,896)
Allerdale Work Bursary	-	(11,907)	(11,907)
Big Lottery Emotional Resilience	374,500	(363,715)	10,785
Francis Scott Leaving Care	75,590	(69,856)	5,734
Copeland Bursary Fund	-	(2,070)	(2,070)
Leadership Initiative	172,193	(132,520)	39,673
Carlisle & Eden Dreamscheme	12,600	(22,019)	(9,419)
Streetgames Chance To Shine	4,400	(5,915)	(1,515)
Time To Shine	17,129	(15,597)	1,532
Dreamscheme South Lakeland	7,000	(4,626)	2,374
Well West	-	(2,585)	(2,585)
Sporting Buddies	9,716	(10,621)	(905)
Robinrigg	13,239	(7,198)	6,041
West Coast Dreamscheme	5,250	(8,749)	(3,499)
Summer Activities Program	6,320	(2,015)	4,305
Cash For Kids	1,750	(1,715)	35
Every Mind Matters (Carlisle Eden & South Lakes)	96,000	(85,847)	10,153
Sporting Buddies 2	6,874	(2,320)	4,554
Pre-Employment Project for West Cumbria	12,000	(1,078)	10,922
Gaming Addiction Funding	14,700	(5,104)	9,596
New Coalfields Capital Fund	10,000	(10,005)	(5)
Youth Futures Foundation	51,825	(5,944)	45,881
Positive Role Models	20,000	(2,168)	17,832
Time to Shine 2	11,814	(1,581)	10,233
	<u>1,311,405</u>	<u>(1,173,854)</u>	<u>137,551</u>
TOTAL FUNDS	<u>1,506,000</u>	<u>(1,336,784)</u>	<u>169,216</u>

16. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2021.

Cumbria Youth Alliance

Detailed Statement of Financial Activities
for the Year Ended 31 March 2021

	31.3.21 £	31.3.20 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	1,527	3,607
Grants	70,696	70,571
	72,223	74,178
Other trading activities		
Earned Income	11,905	20,683
Furlough Scheme Income	17,869	-
	29,774	20,683
Investment income		
Deposit account interest	125	722
Charitable activities		
Grants	648,104	660,191
	750,226	755,774
Total incoming resources		
EXPENDITURE		
Charitable activities		
Wages	311,627	315,825
National Insurance	25,529	20,311
Pensions	10,512	9,781
Insurance	2,809	2,927
Telephone	4,106	2,491
Postage and stationery	6,978	6,576
Advertising	-	1,262
Sundries	415	21
Travel Staff	5,618	16,332
Rent and Services	8,117	6,188
Payroll Costs	1,957	-
Management Costs	3,064	-
ICT Costs	25,378	2,127
Consultancy & Bursary Payments For Young People / Youth Groups	135,138	15,679
Beneficiaries Travel	7,698	20,086
Publications & Subscriptions	9,093	5,978
Other Staffing Costs	1,999	-
Training for Young People	107,284	10,845
Venue Hire and Catering	-	2,447
Office Running Costs	1,625	1,787
Other Project Expenditure	24,524	169,419
Staff Recruitment	1,576	-
Sessional Workers	-	7,549
Carried forward	695,047	617,631

This page does not form part of the statutory financial statements

Cumbria Youth Alliance

Detailed Statement of Financial Activities
for the Year Ended 31 March 2021

	2020 £	2019 £
Charitable activities		
Brought forward	695,047	617,631
Volunteer Allowances	15,322	-
Computer equipment	-	187
	<u>710,369</u>	<u>617,818</u>
Support costs		
Governance costs		
Trustees' expenses	117	669
Accountancy fees	1,780	1,800
Legal fees	2,786	1,445
	<u>4,683</u>	<u>3,914</u>
Total resources expended	<u>715,052</u>	<u>621,732</u>
Net income	<u><u>35,174</u></u>	<u><u>134,042</u></u>

This page does not form part of the statutory financial statements