

# Case President Class Speaker

## U. S. Must Show Way To Rest Of World, Winter Graduates Told

America must set its own house in order if it is to remain the champion of freedom in the world at large, President William E. Wickenden of the Case School of Applied Science said, December 19, in an autumn convocation address to Ohio State's 403 graduates.

He outlined what he termed "the epic struggle now raging in our own world of industry" and said that only a sense of "sharing in a common cause" can help free institutions to survive.

### "THREE BATTLES"

"Actually there are three battles raging in the realm of industry," he told Ohio State's graduating seniors—"one is a battle for power, one is a battle for security, and the third is a battle for the fruits of progress."

"If anything is plain," President Wickenden said, "it is that some new center of control in industry is needed."

The rule of power vested in ownership has broken down, as have the rules of free bargaining, political appeasement, labor solidarity, and the "doctrine of sacred rights," he said.

Labor has insisted that the struggle is merely two-sided, he said "with the result of merely substituting one set of excesses or abuses for another."

### NEW VIEW NEEDED

"It is high time for the Congress and the courts to recognize by weight of law that there are not just two parties with a stake at issue, but rather four," according to Dr. Wickenden.

Investors, workers, consumers, and the public all have a stake in the struggle, he said.

Of the battle for security, President Wickenden said that surging demand of our day for security of work, income, and health is sweeping America as every other urban and industrial nation has been swept before it.

"There are tides in the affairs of men as inevitable as the tides of the sea," he said, and added that "only fools try to sweep them back with a broom."



Dr. Smith said that the selection of its staff is the most important of all the factors which enter into the building of a great graduate school.

"We must face the fact that great scholars are the first requirement for a great university," he said. "There is no substitute."

"Nothing must be left undone in the effort to have a superior university staff. Higher salaries and better library and laboratory facilities are needed, and a stimulating climate for scholarly achievement must be maintained."

He said that additional funds will be necessary to accomplish this purpose.

### AN INVESTMENT

"The investment may be large," he added, "but the return will be great."

Among Dr. Smith's specific recommendations for Ohio State were:

Appointment of ten research professors.

Authorization of the Graduate School dean to request release of eminent scholars from routine duties so that they can devote more time to research.

Increase in salaries of professors carrying on significant research programs and provision of time for research, on a year-around basis instead of the present nine months.

Higher budgets for departments with important research programs to allow addition of outstanding research professors and retention of those already in the departments.

For gifted graduate students, Dr. Smith urged annual provision of \$30,000 for scholarships and fellowships and that an item be included in the next biennium budget for erection of dormitories for graduate students.

### LIBRARY NEEDS

No outstanding scholar is willing to join the staff unless assured of adequate library facilities, Dr. Smith said, and he recommended that the request for a major addition to the University Library be given priority in the next biennium request for buildings and that the salary budget for the Library be greatly increased.

To support research, he recommended that \$50,000 be allocated to the Graduate School and \$100,000 annually for research apparatus and equipment, the need for which, he said, is critical.

Other recommendations included provision of funds for establishment of a University Press and a machine shop for construction and maintenance of special research apparatus.